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# Sustainable Business Models for Tree based Value Chains in Sub-Saharan Africa:

## The charcoal value chain: A threat or opportunity?

AFF Community of Practice on 30 November 2021

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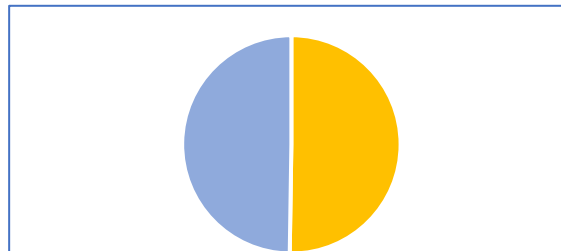


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## • Production Million m3



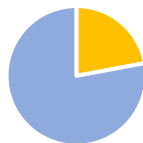
■ Wood fuel ■ Industrial roundwood

Africa



■ Wood fuel ■ Industrial roundwood

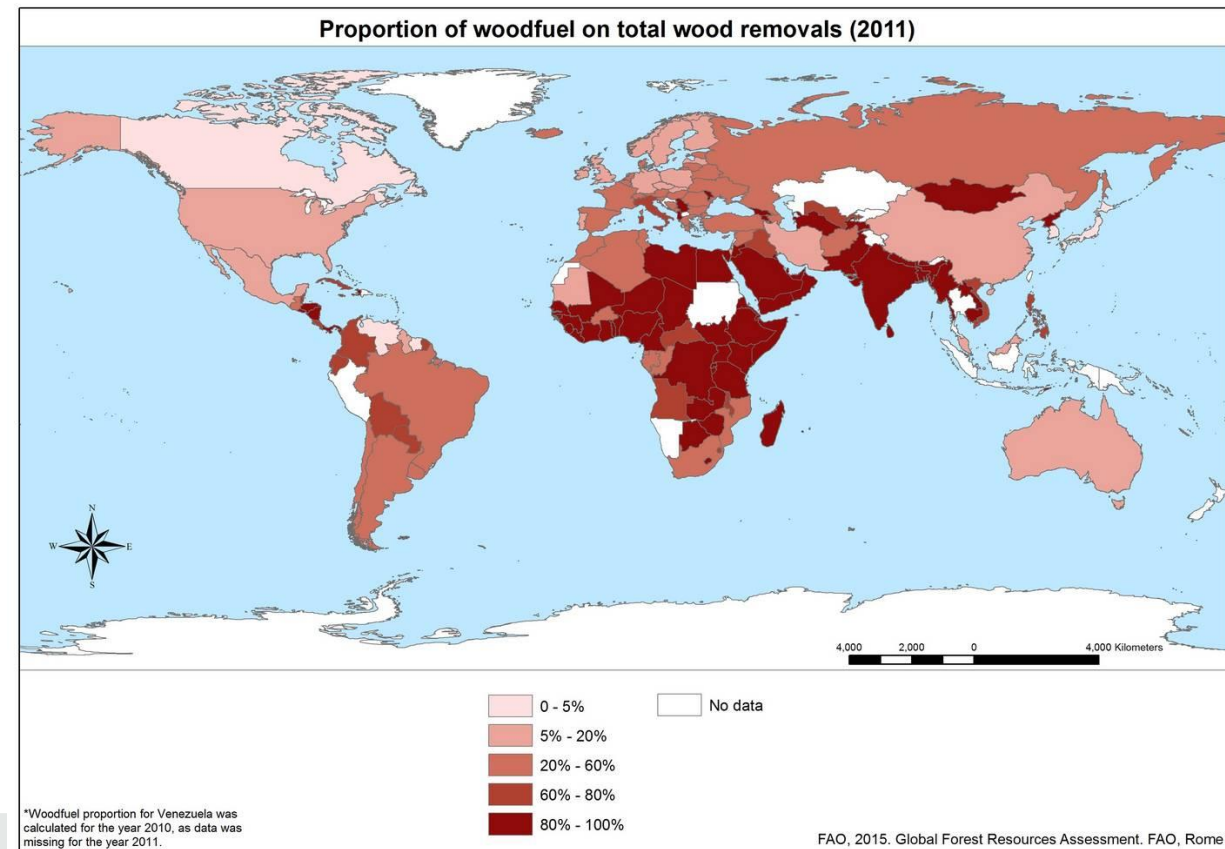
EU



■ Wood fuel ■ Industrial roundwood

# Wood energy

- Biomass energy accounts for 14-15% of world's primary energy, and 70-90% primary energy supply in Africa.
- Woodfuel consumption per capita is 0.69m3 /year in Africa. Charcoal accounts for 17% wood energy and increasing





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# Charcoal is important for everyday life in Africa

- **Charcoal production is the second largest consumer of wood in Eastern Africa:**
  - Tanzania production 49 million m<sup>3</sup>;
  - Kenya 17.5 million m<sup>3</sup>;
  - Uganda 11 million m<sup>3</sup>;(Côte d'Ivoire reported production 31,000 tons in 2014)
- **Income source for producers, transporters, vendors etc.**
  - Kenya earns US\$530 million/year, 2 million dependants;
  - Tanzania charcoal demand is at US\$500 million;
  - Southern Africa engages 602 966 charcoal producers
- **Raw materials sourced from natural forests and woodlands.**
  - Sustainable? Associated w/forest degradation; global warming, indoor pollution
- **Alternative energy sources are not accessible; gas, kerosene, electricity**
  - **Implication: We need to combine production of charcoal that improves livelihoods and is sustainable! –through SFM**





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# Underlying trends ("megatrends")

- **Informal economy**
- Infrastructure
- Communication, ICT
- **Economic growth and persistent poverty**
- Education
- **Urbanization (1% rise – 14% consumption rise)**
- **Demographic trends**
- Climate change



# Objectives

## In-depth analyses (Kenya, Niger )

### ***Inform scientific evidence-based development of sustainable supply chains***

1. Map value chain structures, members, and processes
2. Identify value chain members' *resources, competencies, and business strategies*, and the *institutional conditions* for sustainable value chains
3. Identify improvement opportunities

### ***FOCUS***

1. ***Actors along charcoal value chains in Sub-Saharan Africa***
2. ***Resource-poor, women, and young adults***
3. ***Tree-based products: wood energy - from forests, agroforestry systems, "trees outside forests" etc.***
4. ***Sustainability and livelihoods outcomes***



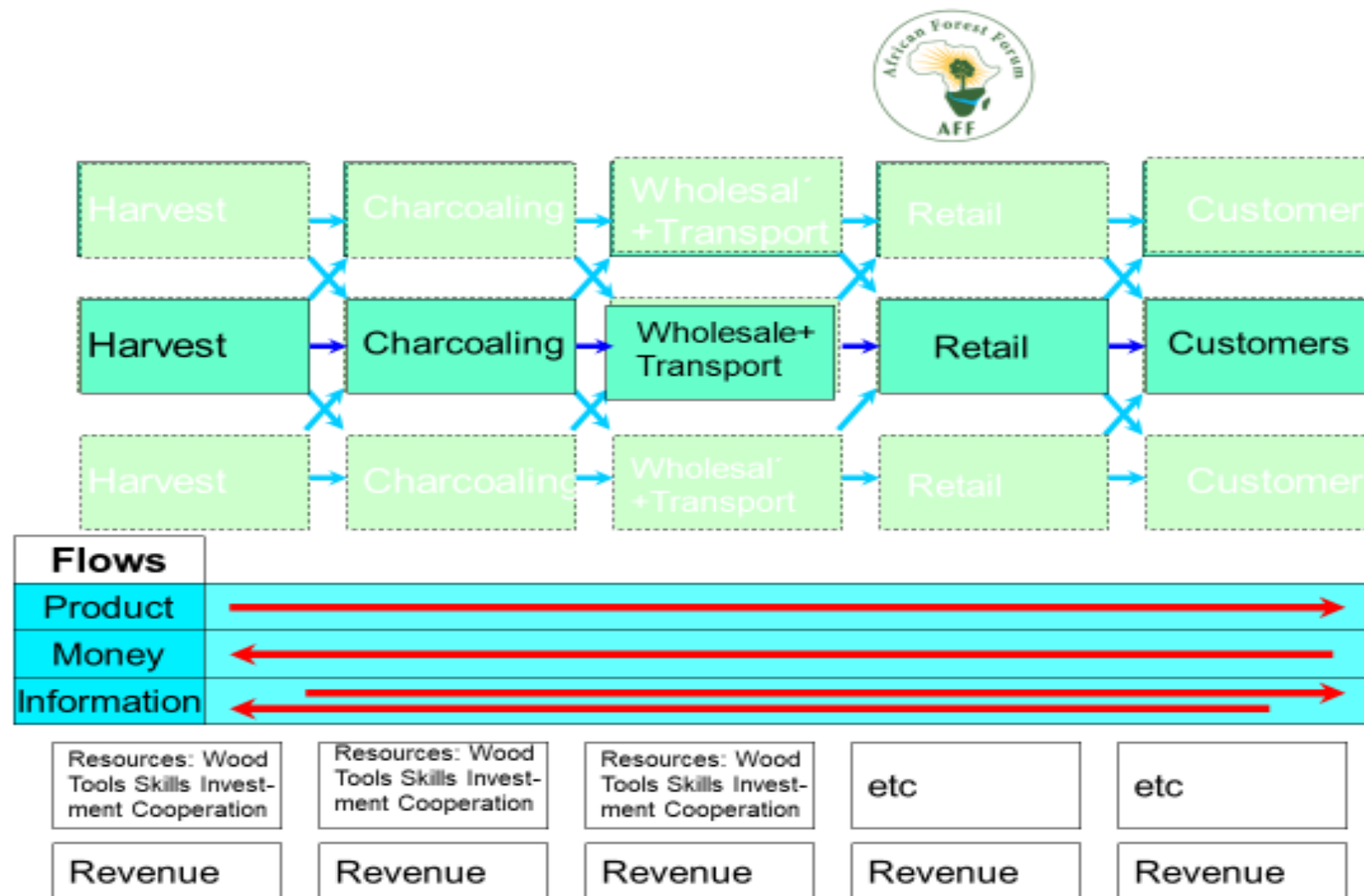
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# The charcoal value chain

## Analyses

- Value chain structure, processes, participants
- Resources, capabilities, business environment
- Policy imperatives







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# Actors

Age range	Household size					Total
	0-3 children	4-6 children	7-9 children	10-15 children	16-20 children	
15-25 years	10,8%	0%	0%	0%	0%	10,8%
26-35 years	17%	8%	4%	0,9%	1,7%	31,5%
36-45 years	1,1%	11,6	6,3%	5,1%	2,6%	26,7%
46-55 years	0,3%	4,8%	7,1%	4,3%	1,1%	17,6%
56-65 years	0%	2,3%	3,4%	4%	1,1%	10,8%
66-75 years	0%	1,1%	1%	0,3%	0,3%	2,3%
76 years to more	0%	0,3%	0%	0%	0%	0,3%
Total	29%	28,4%	21,3%	14,5%	6,8%	100%

Women are more in the marketing-vending

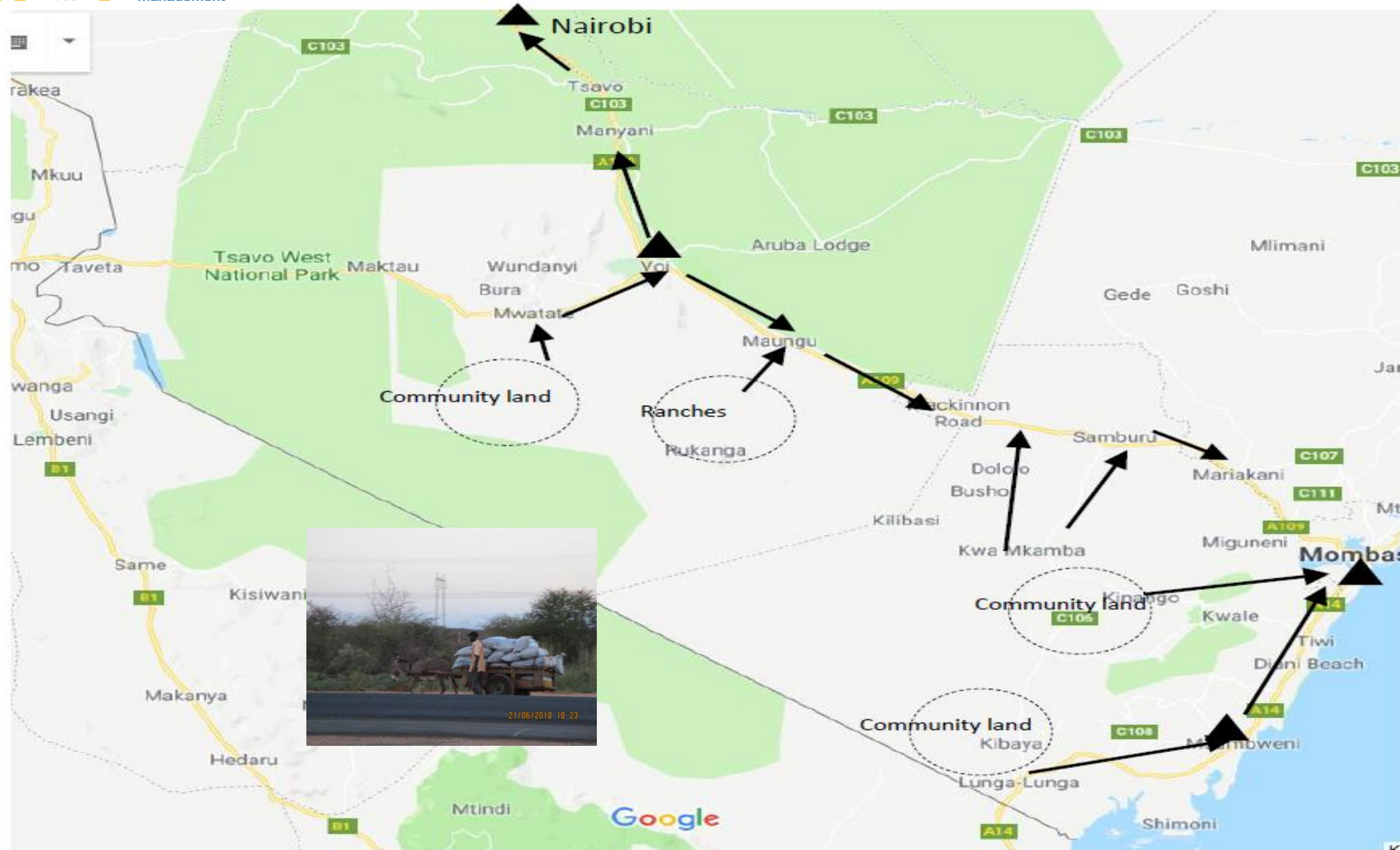
Women are a minority in production and transporting





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# Production areas and supply chains (Kenya)



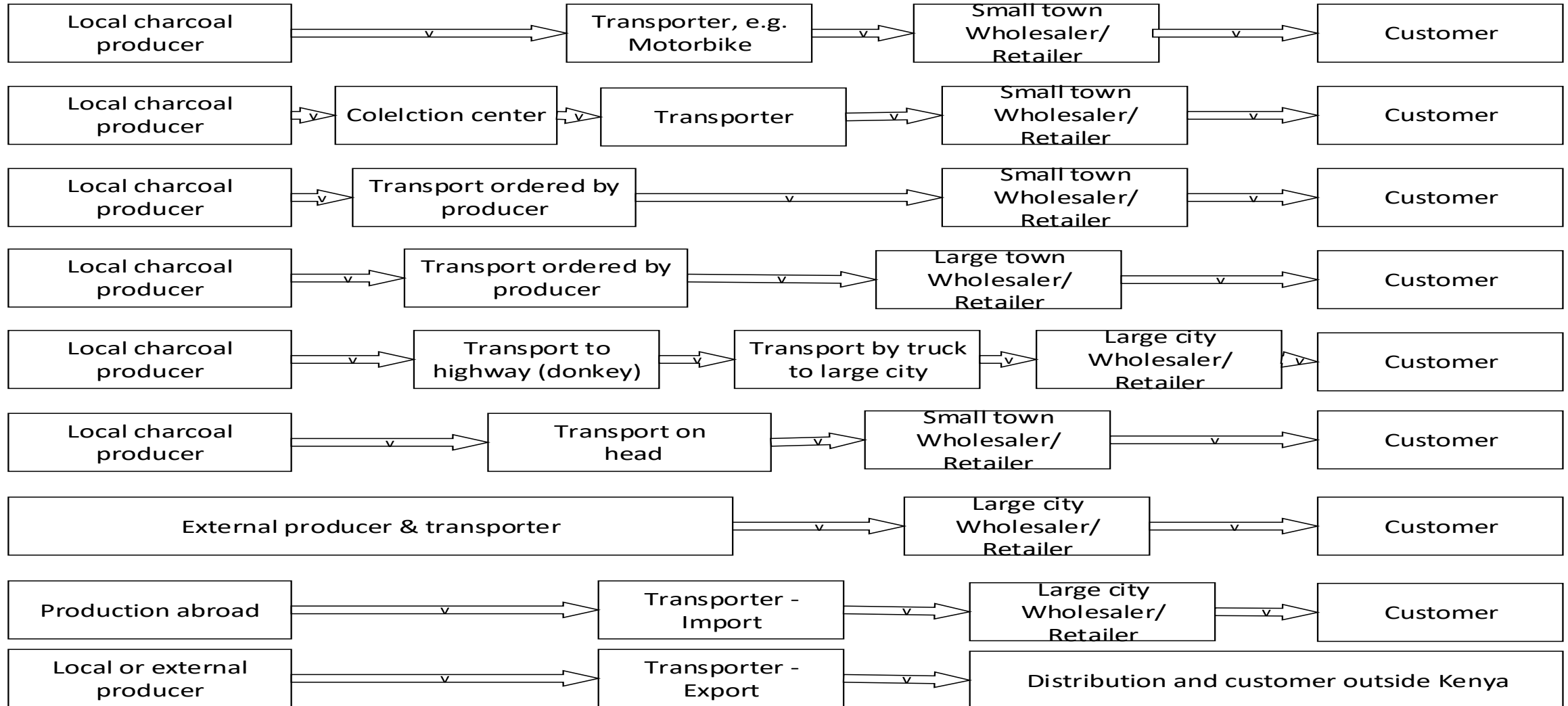




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# Marketing channels





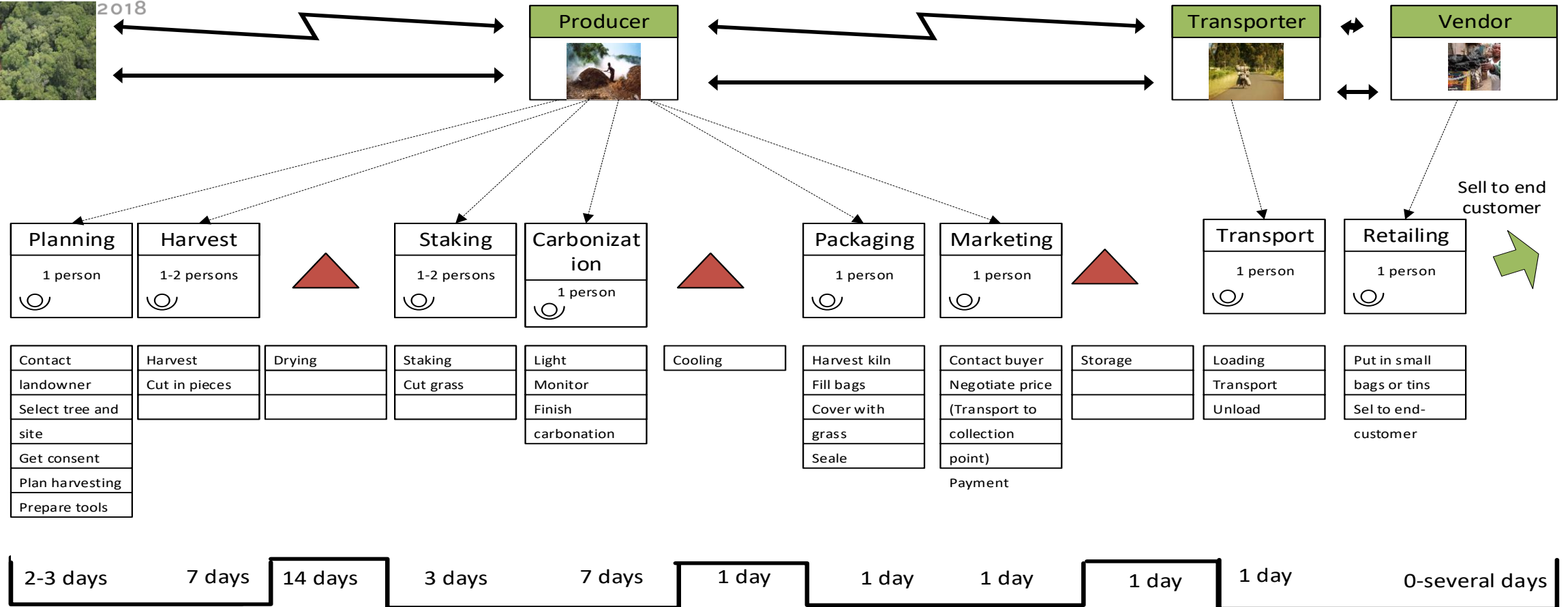
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# Value stream map



2018





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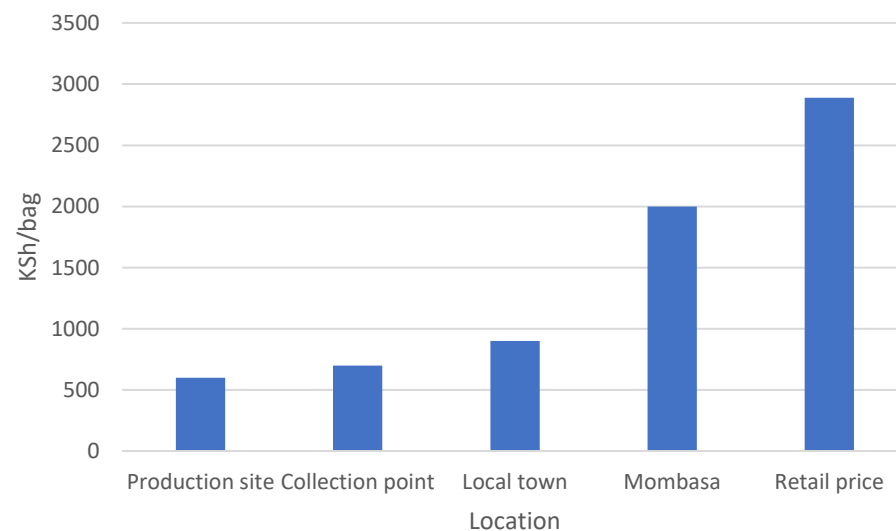
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# Revenues



Employment for rural poor local communities

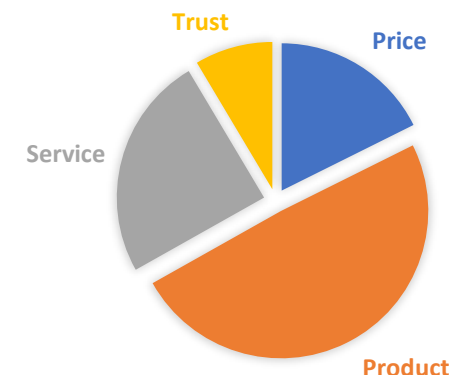
## Customer satisfaction-pull

**Product:** Shiny, black, heavy, right tree species

**Service:** Location, communication

**Trust:** Trustworthy in order delivery

**Price:** Steady price, room for bargaining.



## Income statement (Simplified)

	Cost per bag Kes	Cost per year	
Net operating revenues	670	136010	
Cost of goods sold	100	20300	
Gross profit		115710	
Expense (tools, empty bags, accidents)*		6160	
Fees	10	4060	
Operating income	KSh	105490	
	USD	1049	
Income per work hour**	USD/h		0.50
Daily income per family member***	USD/(day, person)		0.96
*) Annualized costs; **) 2108 h/year; ***) Operator+3 children			



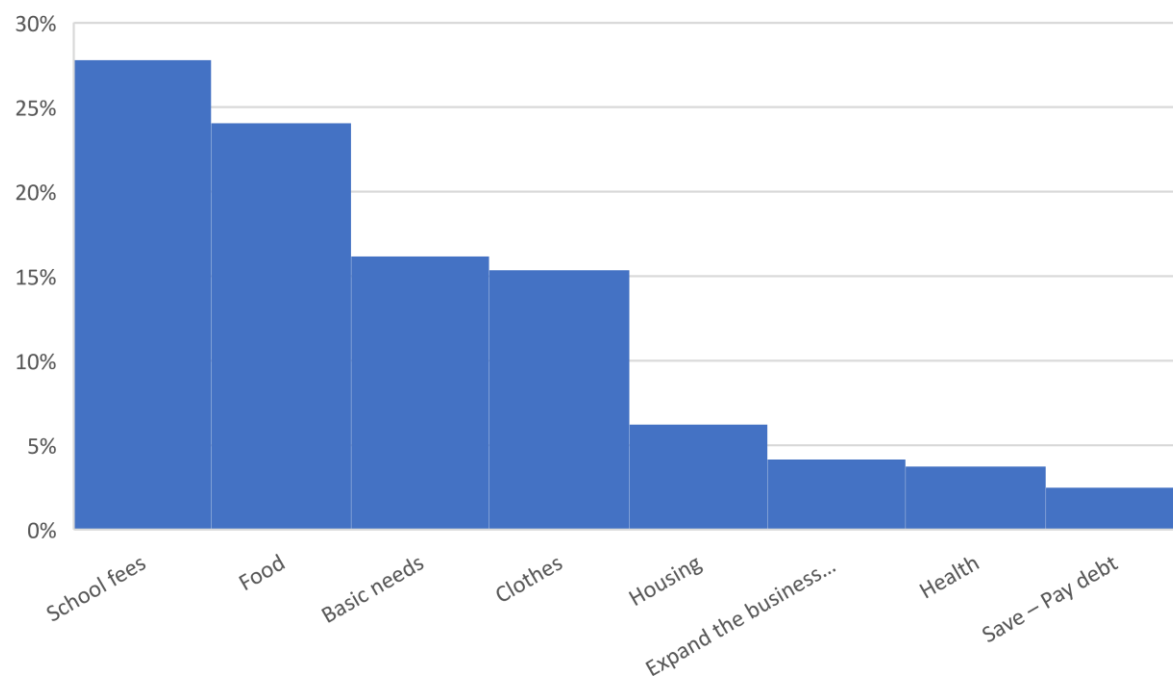


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# Livelihoods



Charcoal income meeting the livelihood needs of rural poor

Alternative income source	Producers (%)	Transporters (%)	Vendors (%)
Shop	30	25	63
Farm	40	28	5
Food relief	4	0	0
Labourer (e.g. construction)	15	19	21
Hotel	4	0	5
Transport	4	28	3
Various	4	0	3





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■ Government forest

■ Private forest

■ Trust Land/community forest

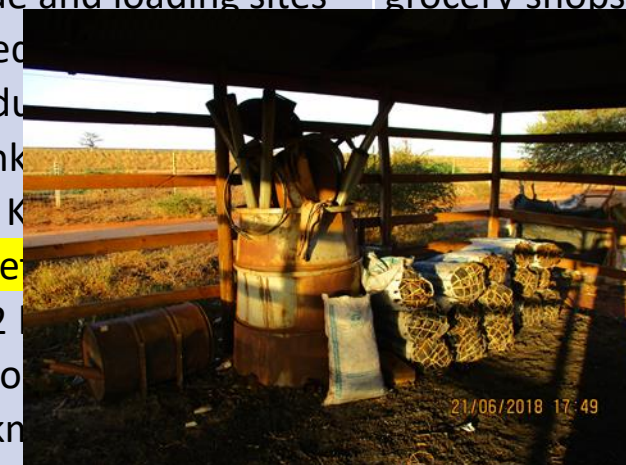
■ Own land,

- 49% producers source woody material from own farmland
- 42% producers source woody material from community forests and trust lands
- 14% producers source woody material from private land
- 9% producers sources woody material from government land

The supply of raw materials is declining

# Resources, capabilities, competencies

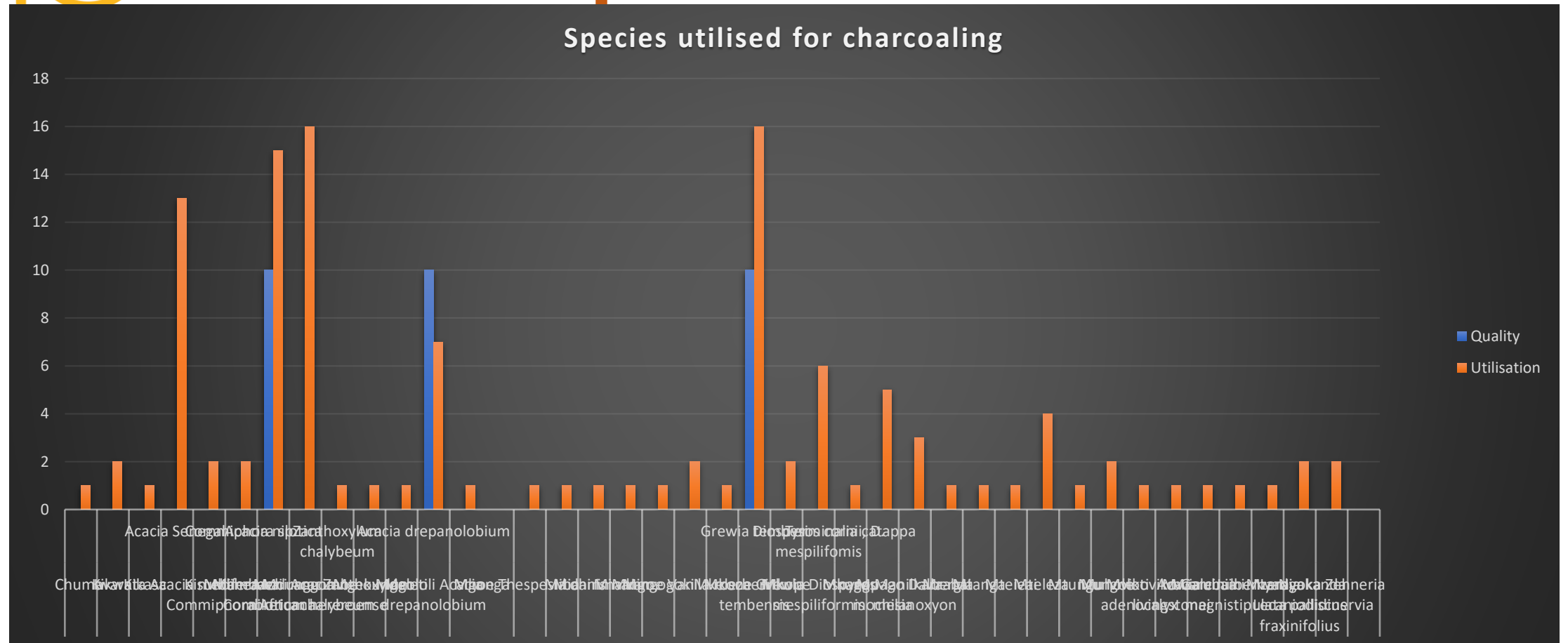
	Production	Transportation	Marketing
Physical resources	<ul style="list-style-type: none"> <li>• Woody material from forests and trees</li> <li>• Carbonisation site-physically close to source of raw materials</li> <li>• Carbonisation ingredients: sand, stones, grass, animal dung,</li> <li>• Carbonisation tools-axe 24%, jembe 19%, panga 24%, shovel 1%, spade 11% sacks 20%, rake 1%, wheelbarrow 3%</li> <li>• Equipment-earth kiln</li> </ul>	<ul style="list-style-type: none"> <li>• Motorised and non-motorised vehicle</li> <li>• 6-8 wheeled trucks namely lorry and canter, 4-wheeled cars-Probox and van: transport between trading centres and towns. Rented at a fee Kes13,000 per trip</li> <li>• 2- wheeled motorcycle: between production site to roadside and loading sites accessed by producer</li> <li>• Ox/donkey bicycle K</li> <li>• Road network 1,832.2 km and into 2,028 km</li> </ul>	<ul style="list-style-type: none"> <li>• Premise, charcoal holding area</li> <li>• Premise is physically close to customers in residential areas; semi-permanent structures or grocery shops</li> </ul>







# Species utilised



- 19 indigenous and exotic species in ten families used for charcoal production -Taita Taveta, Kwale forests and farm lands, Leguminosae with five species (31%) highest number of species
- Most utilised (>15) mentions: Mchemeri *A. nilotica*, Mchirangombe *C. hereroense*, Mkone *Grewia tembensis*
- Quality species (10 mentions): Mchemeri, Mgololi *A. drepanolobium*, Mkone (10 mentions)





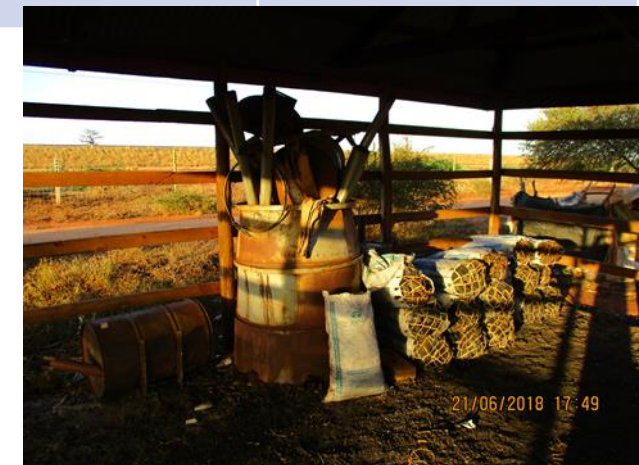
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# Technologies

	Production	Transportation	Marketing
Technologies	<ul style="list-style-type: none"> <li>Traditional earth mound kiln</li> <li>Communication technologies- 75-80% mobile telephony coverage: towns, along highways; hinterland are uncovered or limited coverage,</li> <li>Phone (communication&amp;calculation</li> </ul>	<ul style="list-style-type: none"> <li>Communication technologies- 75-80% mobile telephony coverage: towns, along highways; hinterland are uncovered or limited coverage,</li> <li>Phone calculator mobile phone, calculator</li> </ul>	<ul style="list-style-type: none"> <li>Communication technologies: 75-80% mobile telephony coverage: towns.</li> <li>Phone calculator</li> </ul>





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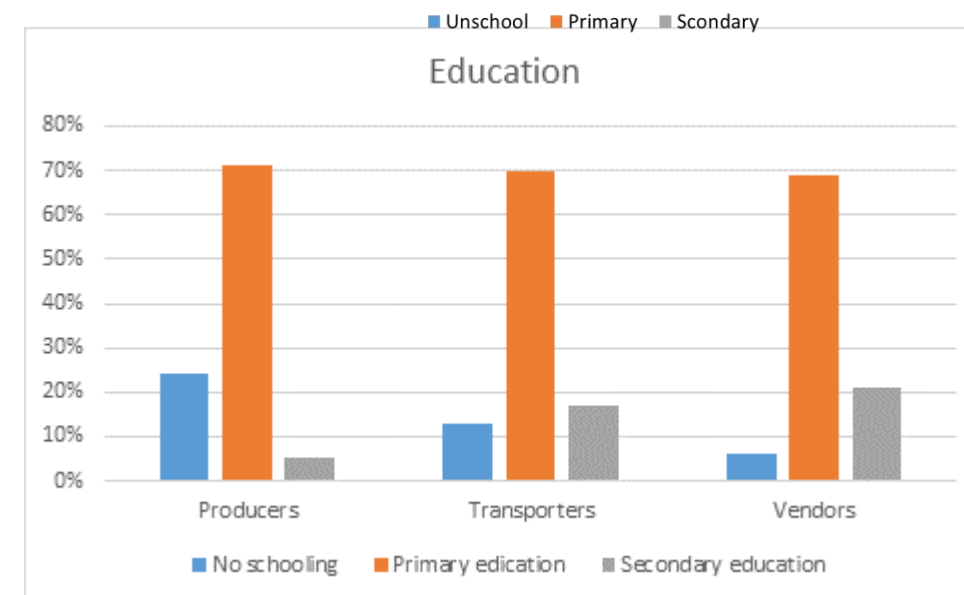
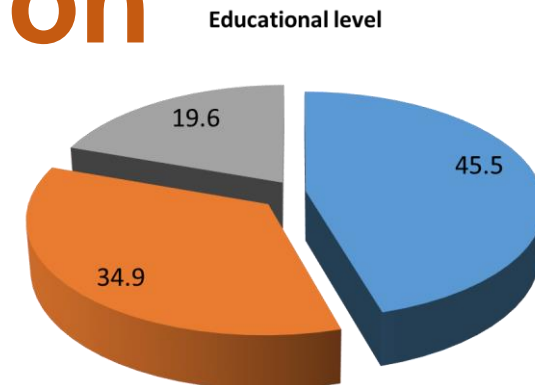
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# Formal education

	Producers, transporters, Vendors
Apprenticeship -parents	25.8%
Apprenticeship neighbours	25.8%
Brother/sister	8.06%
Friends	12.9%
Association	4.8%
On the job/observing older generations	22.6%

Table. Education level Personal interviews

	No schooling	Primary education	Secondary education
Producers	24%	71%	5%
Transporters	13%	70%	17%
Vendors	6%	69%	21%



Trade is accessible to population segment with little formal education

Most important skills used-numeracy 97-83%, reading skills 72-67%





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## Impact of legal control of charcoal production on forests and livelihoods

Charcoal Regulations 2009, Forest Act to reduce deforestation and forest degradation. Charcoal ban in force in Kenya, Niger

**Production:** **Decreased production**, **increased illegal production**, **increase in price** of charcoal (Kes 600 to 1000)

**Transportation:** **Volumes declined** by 30-35% of recognised CPAs. Transportation– at night using on motorbikes. **External large scale entrepreneurs** have increased. **Imported quantities** – hard to quantify, but permits from Uganda being used to distribute charcoal in Mombasa

**Marketing:** **Irregular supply**, **declining charcoal quality** over burnt charcoal and powder or contaminations/adulteration. vendors sell less due to increased prices, from 20 to 3 bags/day; affecting the **overall net income**.

**Consumer:** **Decreased consumption** –At consumption level, **prices have increased** by 100% inconvenient for low income customers who buy in small quantities several times a week. **Imported quantities** – sometimes permits from Uganda being used to distribute charcoal in Mombasa. Ban has **strained household budgets** for both value chain actors and end users/customers.



### Impact on vendors

Unable to pay school fees

Breaking of marriages

Inability to meet basic needs – food, housing and clothes

Inability to pay medical bills





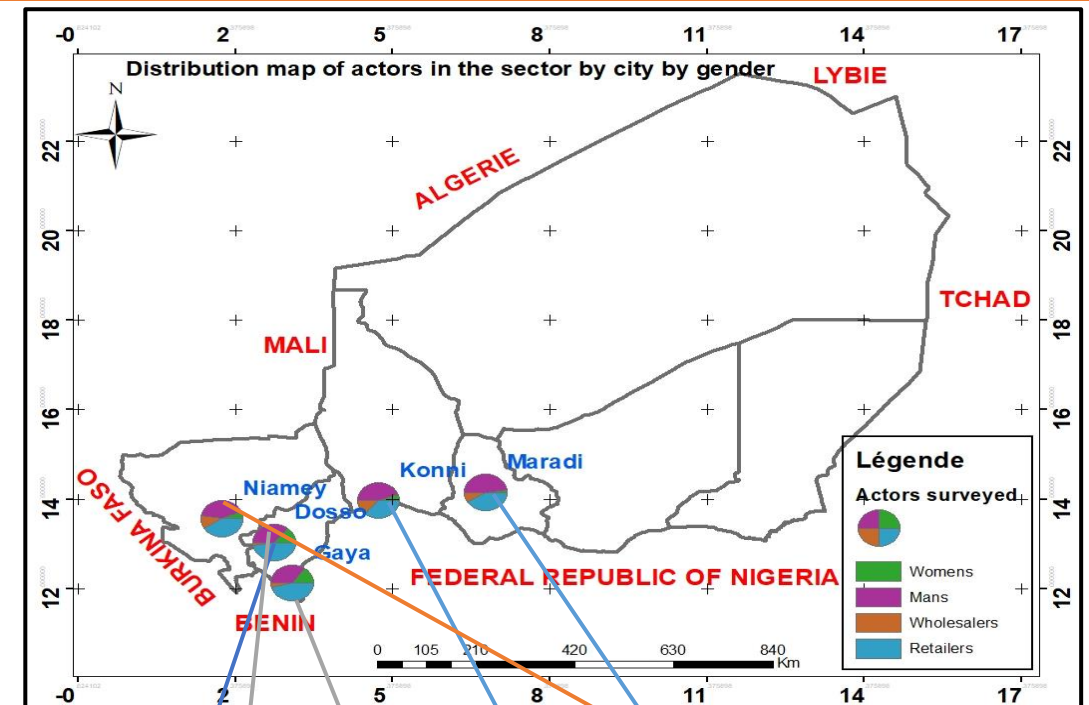


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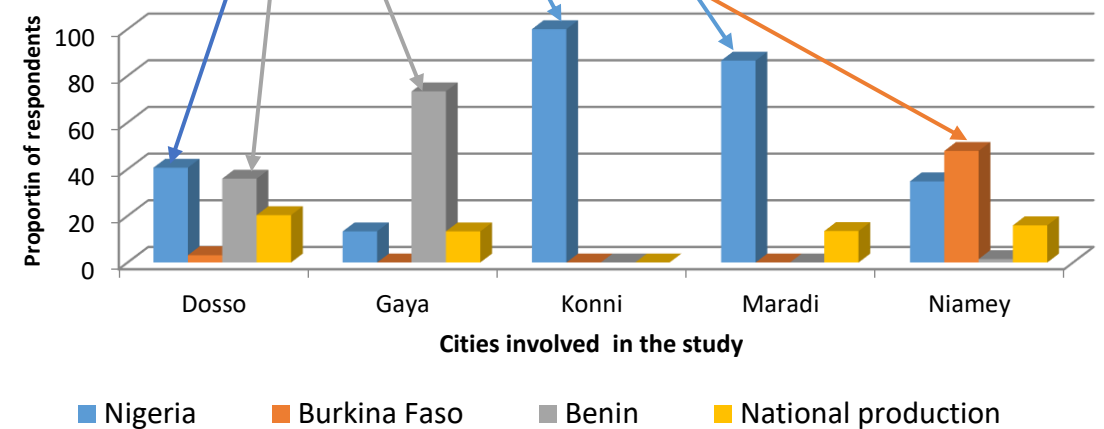
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# Niger imports



## Sources of charcoal



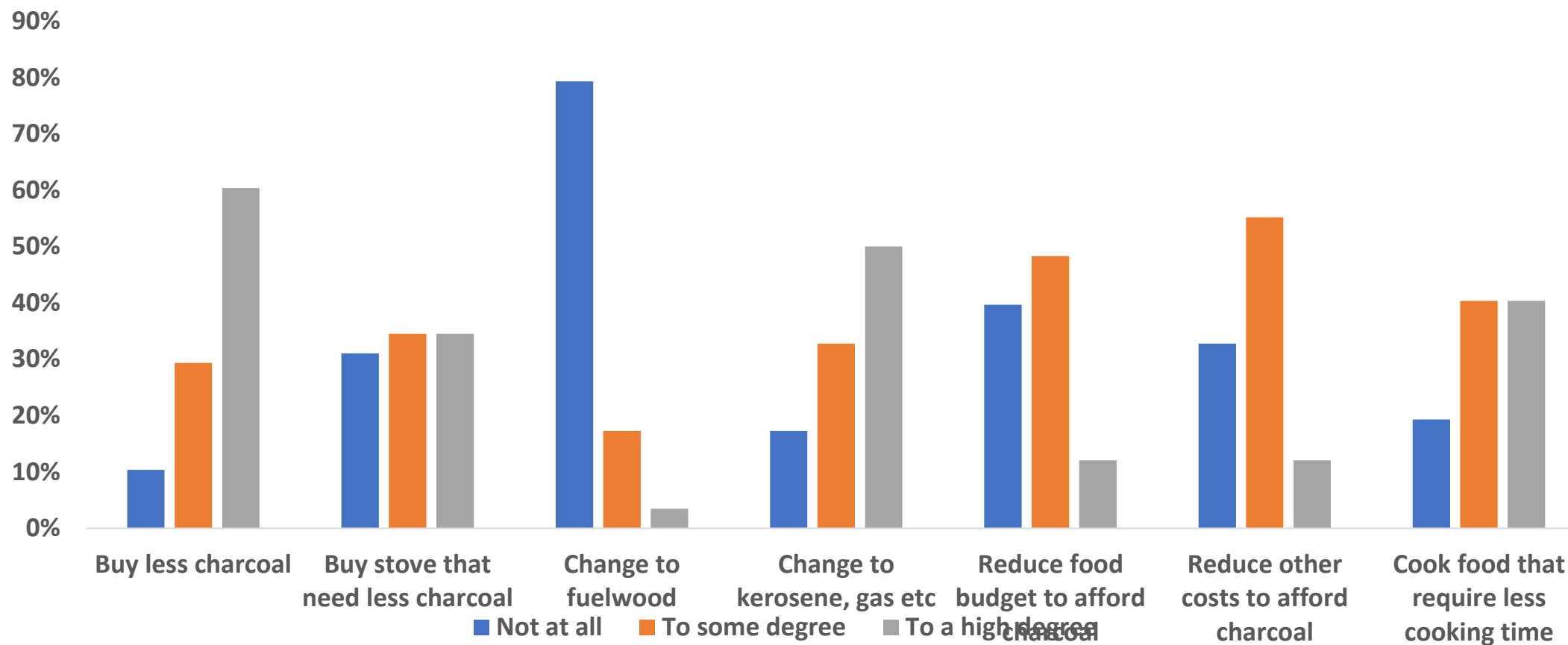




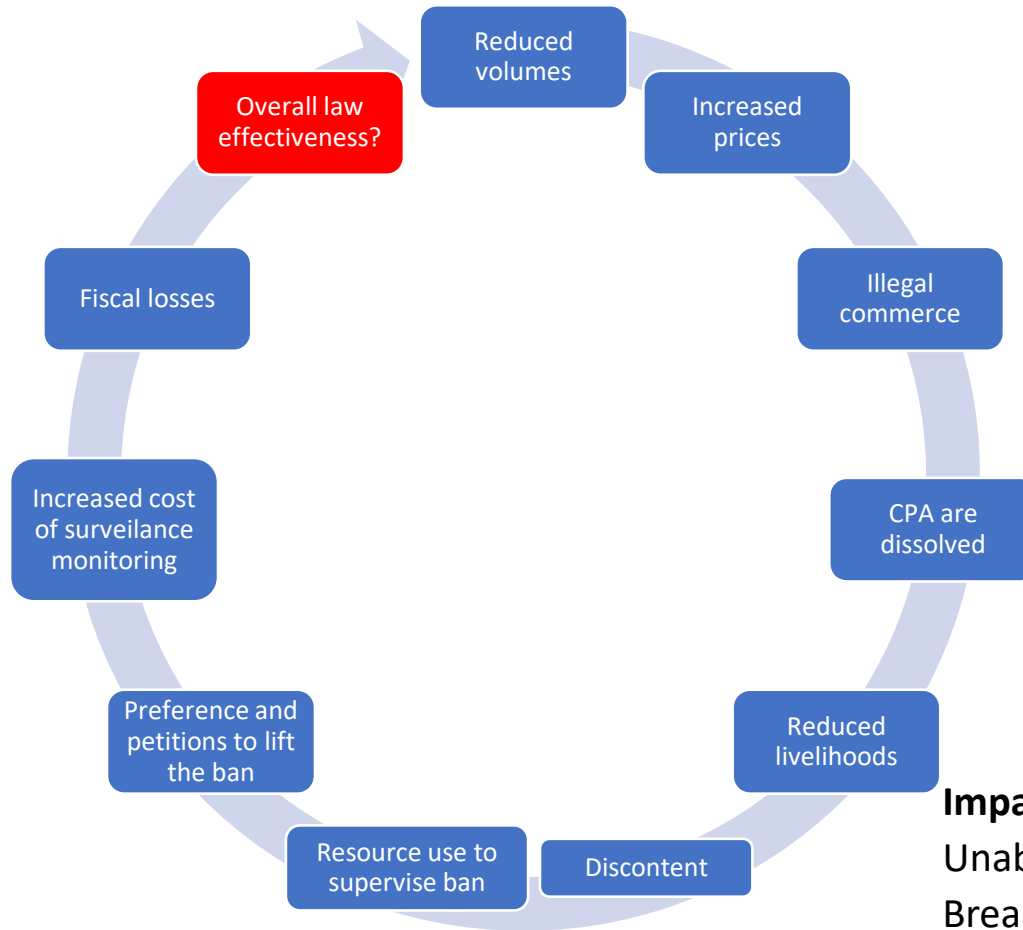
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# Consumers' coping strategies at households level



# Feedback loop



Long term impact on forests cover and sustainability?

How can a positive feedback loop be designed?

## Impact on vendors

Unable to pay school fees

Breaking of marriages

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Inability to pay medical bills



# Which way



Inclusive socio-economic development



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# Focus on SDGs



## SUSTAINABLE DEVELOPMENT GOALS



# THANK YOU

<https://sustainabledevelopment.un.org/sdgs>

